

Johnson County Healthcare Center

FY2020 Budget Schedule

Departmental budget meetings	April 15 – April 19
Prepare preliminary budget	May 8 - 24
Board Approve AHCC price increase	May 29 (Implement August 1)
Present preliminary budget to Board Board approve mill levy request	May 29
Mill levy request due to Commissioners	June 1
Budget due to Commissioners	June 1
Budget meeting with Commissioners	June 12
Refine preliminary budget	June 13 - 21
Advertise public budget hearings	1 week prior to July Board Meeting
Board Approve Hospital/Clinic price increases & capital budget for FY20 & FY18 pension contribution (did not approve capital until July)	June 26th
Commissioners approve mill levy requests	July 15th
Board approve final FY20 budget	July 17th
Public budget hearing	July 17th

Johnson County Healthcare Center FY2020 Budget Assumptions

- Increase prices 5% across the board for hospital and 3% for clinic services.
- Increase AHCC daily private room rate per day from \$260.00 to \$275.00 effective 08/01/19. AHCC's new Medicaid daily payment rate per day is \$204.18 effective 07/01/19.
- Hospital volume expected to remain flat with FY2019 with the exception of modest increases for Rehab, Cardiopulmonary and Chemo/IV Therapy services. Decreased Home Health and Hospice volume in line with FY2019 actual.
- AHCC average daily resident census will be 42.5.
- Total FTEs will be 186.2.
- Wages will increase up to 2%.
- Supplies and utilities will increase 3%.
- Pension contribution will be \$270,430 (3%).
- ER physician compensation will increase 2% effective January 1, 2020.
- JCHC will receive a 3-mill tax levy that generates \$1,081,200 revenue.
- The Foundation will donate \$196,000.00 to JCHC.

**JOHNSON COUNTY HEALTHCARE CENTER
CONSOLIDATED STATEMENT OF INCOME
FY2020 BUDGET**

	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 BUDGET	FY2020 BUDGET TO FY2019 ACTUAL
GROSS PATIENT REVENUE:					
HOSPITAL	\$21,321,889	\$21,648,252	\$22,774,634	\$24,063,054	\$1,288,420
CARE CENTER	3,430,201	3,222,289	3,299,723	3,528,672	\$228,949
FAMILY MEDICAL CENTER	3,522,471	3,690,814	3,888,948	3,974,977	\$86,029
TOTAL GROSS PATIENT REVENUE	<u>28,274,560</u>	<u>28,561,356</u>	<u>29,963,305</u>	<u>31,566,703</u>	<u>1,603,398</u>
OTHER REVENUE	33,292	503,123	473,286	348,920	(124,366)
TOTAL REVENUE	<u>28,307,852</u>	<u>29,064,479</u>	<u>30,436,591</u>	<u>31,915,624</u>	<u>1,479,033</u>
LESS: DEDUCTIONS FROM REVENUE	(8,679,568)	(8,420,859)	(10,700,994)	(10,589,196)	111,798
TOTAL OPERATING REVENUE	<u>19,628,284</u>	<u>20,643,620</u>	<u>19,735,597</u>	<u>21,326,427</u>	<u>1,590,830</u>
OPERATING EXPENSES:					
SALARIES & WAGES	12,076,414	11,721,476	12,088,152	12,249,667	(161,515)
ACCRUED VACATION	14,078	10,363	113,666	14,483	99,183
FRINGE BENEFITS	2,171,691	2,240,648	2,394,791	2,434,926	(40,135)
HEALTH INS GAIN / LOSS	207,099	327,063	323,975	384,916	(60,941)
PHYSICIANS FEES	910,654	899,060	931,724	967,823	(36,099)
PROFESSIONAL FEES	292,586	321,456	346,144	292,588	53,556
PROFESSIONAL SERVICES	243,388	248,267	242,226	238,315	3,911
SUPPLIES	2,468,618	2,136,964	2,896,685	2,992,179	(95,494)
MAINTENANCE & REPAIR	1,012,183	951,459	941,591	988,328	(46,737)
UTILITIES	361,321	364,099	340,986	352,174	(11,188)
DEPRECIATION	1,944,849	1,922,349	1,783,710	1,907,123	(123,413)
INSURANCE	253,363	248,507	248,723	266,669	(17,946)
FMC - PHYSICIANS	0	0	0	0	0
OTHER	573,301	584,149	617,391	590,113	27,278
TOTAL OPERATING EXPENSES	<u>22,529,545</u>	<u>21,975,859</u>	<u>23,269,764</u>	<u>23,679,304</u>	<u>(409,540)</u>
OPERATING GAIN OR LOSS	(2,901,261)	(1,332,239)	(3,534,167)	(2,352,877)	1,181,290
NON-OPERATING REVENUE:					
UNREALIZED GAIN ON INVESTMENTS	0	0	0	0	\$0
COUNTY MILL LEVY FUNDS	1,635,484	1,327,770	1,258,550	1,081,200	(\$177,350)
CONTRIBUTIONS	44,717	21,602	77,744	51,000	(\$26,744)
INTEREST INCOME	2,425	5,139	19,332	19,968	\$636
NON-OPERATING GRANTS	5,651	22,480	3,602	0	(\$3,602)
FOUNDATION CONTRIBUTIONS	196,000	196,000	196,000	196,000	\$0
CLINIC RENT	36,000	37,799	51,079	49,155	(\$1,924)
INTEREST EXPENSE	(59,421)	(46,110)	(39,013)	(35,258)	\$3,755
OTHER	0	16,918	23,785	0	(\$23,785)
340B	0	0	206,139	358,968	\$152,829
TOTAL NON-OPERATING INCOME	<u>1,860,856</u>	<u>1,581,597</u>	<u>1,797,218</u>	<u>1,721,033</u>	<u>(76,185)</u>
NET GAIN OR LOSS	(\$1,040,405)	\$249,358	(\$1,736,949)	(\$631,844)	1,105,105
NET CASH FLOW	(\$141,246)	\$1,382,875	(\$475,446)	\$644,506	
NET CASH FLOW FROM OPERATIONS	(\$2,002,102)	(\$198,721.85)	(\$2,272,664)	(\$1,076,527)	
CAP EXPEND	\$145,690	\$253,832	\$352,207	\$460,773	
DEBT SERVICE	\$900,000	\$535,000	\$170,000	\$170,000	

JOHNSON COUNTY HEALTHCARE CENTER

FY2020 BUDGET

	<u>FY2017 ACTUAL</u>	<u>FY2018 ACTUAL</u>	<u>FY2019 ACTUAL</u>	<u>FY2020 BUDGET</u>
OTHER REVENUE:				
CAFETERIA	\$27,996	\$28,289	\$31,391	\$31,005
MEDICAL RECORDS	50	17	58	0
RECOVERY OF BAD DEBT	0	0	0	0
VENDING MACHINES	133	321	1,057	2,083
DIETARY CONSULTATION	0	35	69	0
SUPPLIES	1,806	4,081	4,928	3,931
DISCOUNTS	0	0	0	0
GAIN ON SALE OF EQUIPMENT	(1,010)	105	0	0
OPERATING GRANTS	0	12,966	18,310	0
MEANINGFUL USE PAYMENTS	4,312	0	0	0
AHCC ACTIVITIES	5	2,816	0	0
GENERAL	5	3,074	7,955	0
DSH PAYMENT	5	11,367	0	0
AHCC QTRLY ASSESS	5	282,573	268,870	246,520
GAP PAYMENT	5	50,459	75,269	0
QRA PAYMENT	5	107,022	65,381	65,381
OTHER	5	0	0	0
TOTAL	\$33,322	\$503,123	\$473,286	\$348,920

DEDUCTIONS FROM REVENUE:

MEDICARE	\$4,308,656	\$4,810,304	\$6,076,766	\$5,979,705
MEDICAID	656,829	654,455	782,092	803,941
HOME HEALTH CLEARING	(117,014)	(147,074)	(105,439)	(136,917)
OTHER ADJ - CLINIC	3,673	0	0	0
INSURANCE	568,629	632,205	791,177	810,579
W.C. DED/ADJ FROM REV	87,722	87,537	101,013	113,177
DISCOUNTS	0	83,023	162,710	176,499
CHARITY CARE/FIN ASST WRITE OFF	0	120,449	138,965	146,359
ALLOW FOR DA - CL	351,880	441,732	486,708	495,718
ALLOW FOR DA - HOS	2,087,603	1,171,824	2,096,957	2,006,717
REVENUE ADJ - CLINIC	386,799	470,168	0	0
OTHER MIS ADJ - HOSPITAL	(35)	96,237	170,048	193,418
TOTAL	\$8,334,741	\$8,420,859	\$10,700,994	\$10,589,196

EXPENSES:

FRINGE BENEFITS:

FICA & OTHER	\$760,303	\$838,085	\$913,761	\$818,751
HEALTH INSURANCE	914,873	1,035,300	1,150,208	1,168,728
LIFE INSURANCE	24,926	31,028	34,068	36,624
PENSION	313,920	337,469	278,345	262,916
W.C.	120,952	96,675	109,395	104,963
EMPLOYEE EXPENSE	21,603	17,534	29,133	13,488
UNEMPLOYMENT	15,115	7,982	15,150	15,000
HI RESERVE	0	0	0	0
HI FUND GAIN / LOSS	207,099	327,063	323,975	384,916
TOTAL	\$2,378,789	\$2,691,135	\$2,854,034	\$2,805,386

PHYSICIAN FEES:

ER	\$132,115	\$147,304	\$152,121	\$160,765
OB COVERAGE	44,129	36,547	30,338	27,734
RADIOLOGIST	634,354	627,202	658,170	656,228
FMC PHYSICIAN	100,056	88,008	91,096	107,097
SPEECH THERAPY	0	0	0	16,000
TOTAL	\$910,654	\$899,060	\$931,724	\$967,823

PROFESSIONAL FEES:

MED SURG / NURSERY	\$0	\$682	\$0	\$0
CARE CENTER	2,204	2,016	2,428	2,524
HOSPICE	0	250	0	0
CARDIOPULMONARY	6,413	990	248	0
PATHOLOGIST	13,800	14,400	14,400	14,400
RADIOLOGY (After Hours)	20,901	15,404	11,652	14,701
PHARMACY	2,384	14,743	0	0
OCCUPATIONAL THERAPY	0	0	0	0
HOME HEALTH	300	85	443	4,000

JOHNSON COUNTY HEALTHCARE CENTER

FY2020 BUDGET

	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 BUDGET
SOCIAL SERVICES CONSULTATION	0	0	0	0
CLINICAL NUTRITION	0	11,682	31,272	32,460
HEALTH INFORMATION	0	2,486	0	0
IT PROFESSIONAL FEES	171,600	166,315	181,629	150,000
DIETITICIAN	32,000	26,335	2,737	0
BUSINESS OFFICE	1,122	13,221	8,390	10,000
MATERIALS MGT - FEES	0	0	0	0
ADMIN PROFESSIONAL FEES	18,932	45,308	53,835	34,230
CLINIC	0	6,987	5,723	5,523
AUDIT FEES	30,000	31,000	34,150	32,000
LEGAL FEES	16,217	15,204	16,096	13,999
KAYCEE CLINIC	0	0	0	0
DICTATION	0	0	0	0
OTHER	(7,250)	0	0	0
TOTAL	\$308,623	\$367,108	\$363,002	\$313,837
PROFESSIONAL SERVICES:				
HOSPICE FEES	\$3,426	\$11,056	\$3,611	\$3,150
LABORATORY FEES	123,239	127,422	128,433	122,876
RADIOLOGY BONE SCANS	0	0	0	0
MRI SCANS	100,507	94,585	94,087	92,790
OTHER	0	0	0	0
TOTAL	\$227,171	\$233,063	\$226,131	\$218,816
SUPPLIES:				
PATIENT CARE SUPPLIES	\$144,616	\$157,836	\$177,423	\$176,833
PATIENT CARE SUPPLIES NC	178,174	156,214	169,049	169,456
DRUGS	1,231,418	888,981	1,523,104	1,566,036
OXYGEN	17,467	21,102	50,624	52,359
FILM	0	0	0	0
FLUIDS	7,355	7,870	10,724	10,841
OPAQUES & CONTRAST	1,721	3,046	3,936	4,298
WHOLE BLOOD	22,605	18,439	20,949	23,464
GROCERIES	283,226	296,404	296,451	308,866
PHYSICIAN SPECIFIC DRUGS	23,005	41,767	61,284	58,578
LINEN	11,966	11,882	8,975	9,879
SUPPLIES	480,194	473,646	498,937	528,960
POSTAGE	24,202	26,878	18,474	19,038
PRINTED SUPPLIES	12,373	10,859	14,690	14,542
INVENTORY ADJ	30,296	22,240	42,066	49,028
TOTAL	\$2,468,618	\$2,136,964	\$2,896,685	\$2,992,178
MAINTENANCE:				
MAINTENANCE & REPAIR	485,540	476,205	482,299	507,308
HARDWARE & SOFTWARE MAINT	388,967	394,717	392,796	408,762
INFECTIOUS WASTE REMOVAL	130,177	73,662	55,757	58,020
BIO MED	7,500	6,875	10,739	14,238
TOTAL	\$1,012,183	\$951,459	\$941,591	\$988,328
UTILITIES:				
ELECTRICITY	\$205,221	\$200,343	\$183,870	\$191,444
GAS	68,833	\$70,759	\$68,446	\$69,715
WATER	48,092	\$53,289	\$49,584	\$52,284
TELEPHONE	39,175	\$39,708	\$39,086	\$38,731
TOTAL	\$361,321	\$364,099	\$340,986	\$352,174
INSURANCE:				
PROF LIABILITY	\$120,738	\$191,817	\$191,110	\$208,586
PROPERTY INSURANCE	32,714	29,340	30,263	30,733
D&O INSURANCE	26,265	27,350	27,350	27,350
LIABILITY INSURANCE - DR. RUBY	43,719	38,898	37,901	38,898
LIABILITY INSURANCE - DR. RICE	6,431	6,610	5,352	6,610
LIABILITY INSURANCE - DR. GONZALEZ	5,736	5,384	5,384	5,384
LIABILITY INSURANCE - DR. DARNELL	7,179	6,739	6,586	6,739
LIAB INS - DR. KIRVEN	4,888	0	0	0

JOHNSON COUNTY HEALTHCARE CENTER

FY2020 BUDGET

	<u>FY2017 ACTUAL</u>	<u>FY2018 ACTUAL</u>	<u>FY2019 ACTUAL</u>	<u>FY2020 BUDGET</u>
TOTAL	\$247,670	\$306,137	\$303,944	\$324,299
DEPRECIATION:				
FACILITIES	\$1,144,017	\$1,214,097	\$1,214,800	\$1,182,799
EQUIP	800,832	708,252	568,909	724,324
BOND AMORTIZATION	0	0	0	0
TOTAL	\$1,944,849	\$1,922,349	\$1,783,710	\$1,907,123
INTEREST:				
BOND ISSUE / CONSTRUCTION LOAN	\$59,421	\$46,110	\$39,013	\$35,258
EQUIPMENT FINANCING	0	0	0	0
TOTAL	\$59,421	\$46,110	\$39,013	\$35,258
OTHER:				
ADVERTISING	\$44,332	\$39,323	\$45,402	\$25,000
AGENCY FEES	145,949	160,164	162,947	168,315
FREIGHT	32,619	25,574	30,319	31,089
RENTAL	86,707	95,647	91,338	93,087
DUES, BOOKS, SUBS	29,053	28,475	31,268	34,476
MEMBERSHIPS & FEES	24,733	25,814	25,587	27,580
EDUC & TRAIN	37,030	36,145	45,892	45,630
TRAVEL	46,745	48,022	41,546	40,974
RECRUITING	22,177	16,273	10,175	10,000
OTHER DIRECT EXPENSES	74,838	86,617	98,612	100,754
BOARD EXPENSE	198	0	100	200
RISK MANAGEMENT	0	0	0	0
PHYSICIAN EXPENSES	25,577	13,752	8,036	9,958
OTHER	2,675	2,500	2,583	3,071
TOTAL	\$572,633	\$578,306	\$593,803	\$590,113
NON-OPERATING REVENUE:				
CONTRIBUTIONS	\$44,718	\$21,602	\$77,744	\$51,000
CONTRIBUTION - FOUNDATION	196,000	196,000	196,000	196,000
INTEREST INCOME	2,425	5,139	19,332	19,968
MILL LEVEY FUNDS	1,635,484	1,327,770	1,258,550	1,081,200
GRANTS	5,651	22,480	3,602	0
UNREALIZED GAIN / LOSS ON INV	0	0	0	0
CLINIC RENT	36,000	37,799	51,079	49,155
OTHER	0	16,918	23,785	0
340B	0	0	206,139	358,968
TOTAL	\$1,920,277	\$1,627,707	\$1,836,231	\$1,756,291

JOHNSON COUNTY HEALTHCARE CENTER
FY2020 BUDGET
GROSS PATIENT REVENUE

DEPARTMENT	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 BUDGET	VARIANCE FY2019 BUD TO FY2020 BUD
MED/SURG	\$1,198,350	\$1,243,104	\$1,023,301	\$1,127,746	\$104,445
NEWBORN NURSERY	30,578	26,166	32,396	\$32,028	-368
OBSTETRICS	175,995	154,480	179,075	\$177,794	-1,281
ICU/CCU	574,470	602,823	675,319	\$744,499	69,180
SWING BED	1,709,619	1,626,924	1,485,465	\$1,697,431	211,966
CARDIOPULMONARY	229,162	393,571	407,421	\$449,984	42,562
WELLNESS / EDUCATION	125,887	0	0	\$0	0
DELIVERY ROOM	53,472	46,856	74,238	\$71,950	-2,288
SURGERY	676,677	570,655	648,932	\$702,228	53,296
RECOVERY ROOM	186,698	156,371	173,211	\$189,049	15,838
EMERGENCY ROOM	1,695,209	1,802,411	1,860,607	\$1,954,831	94,223
ER PHYSICIANS	1,200,615	1,258,287	1,249,724	\$1,333,844	84,120
OBSERVATION	118,113	159,235	180,253	\$185,325	5,073
SCOPES/OTHER PROC	389,244	478,157	512,208	\$565,350	53,142
PATIENT SUPPLIES	335,741	315,150	393,813	\$406,587	12,774
LABORATORY	3,162,196	3,206,255	3,289,422	\$3,347,590	58,168
ULTRASOUND	276,809	280,703	314,247	\$331,574	17,327
RADIOLOGY	935,648	910,106	913,844	\$974,589	60,745
CT SCAN	2,134,736	2,312,182	2,604,320	\$2,752,800	148,480
RADIOLOGIST	797,015	781,370	822,712	\$863,473	40,761
MRI	314,997	301,750	300,178	\$308,800	8,622
MAMMOGRAPHY	109,591	119,676	122,323	\$107,520	-14,803
PHARMACY	2,096,770	1,716,932	1,622,116	\$1,713,875	91,759
CHEMO/IV THERAPY	454,965	469,841	1,261,024	\$1,273,900	12,876
ANESTHESIOLOGY	605,606	553,946	658,077	\$691,675	33,598
PHYSICAL/OCC THERAPY	1,061,346	1,308,636	1,390,867	\$1,511,538	120,671
HOSPICE	277,201	443,272	284,308	\$254,731	-29,577
HOME HEALTH	366,177	389,182	262,257	\$257,971	-4,285
SOCIAL SERVICE	28,947	20,214	19,590	\$21,854	2,264
CLINICAL NUTRITION	0	0	13,387	\$12,516	-871
KAYCEE CLINIC	0	0	0	0	0
TOTAL HOSPITAL CARE CENTER	21,321,833	21,648,252	22,774,634	24,063,054	1,288,420
	3,430,201	3,222,289	3,299,723	3,528,672	77,434
TOTAL HOSPITAL/AHCC CLINIC	24,752,033	24,870,541	26,074,357	27,591,726	1,365,854
	3,522,471	3,690,814	3,888,948	3,974,977	86,029
TOTAL GPR	\$28,274,504	\$28,561,355	\$29,963,305	\$31,566,703	\$1,451,883

JOHNSON COUNTY HEALTHCARE CENTER
COMPARISON OF DAILY ROOM RATES
DEPARTMENT OF WORKFORCE SERVICES 2019 SURVEY
FY2020 BUDGET

HOSPITAL: -----	SEMI-PRIVATE ACUTE CARE -----	ICU -----
SHERIDAN	\$1,685	\$5,707
CASPER	\$1,540	\$3,740
CAH STATEWIDE AVERAGE (SEE ATTACHED LISTING FOR ALL WYOMING HOSPITALS)	\$1,790	\$3,380
STATEWIDE - ALL	\$1,715	\$3,786
BUFFALO	\$1,550	\$3,750
BUFFALO - PROPOSED	\$1,628	\$3,938

**JOHNSON COUNTY HEALTHCARE CENTER
NURSING HOME 2019 MARKET COMPARISON**

<u>CARE CENTERS:</u>		<u>PRIVATE ROOM</u>
WESTVIEW	SEMI-PRIVATE	\$288.00 *
	PRIVATE	\$358.00 *
SHERIDAN MANOR	SEMI-PRIVATE	\$300.00 *
	PRIVATE	\$364.00 *
GREENHOUSE	PRIVATE	\$340.00 *
AMIE HOLT CARE CTR	PRIVATE	\$260.00
AHCC (FY 20 Rate)	REG	\$275.00
AHCC MEDICAID RATE		\$192.58
AHCC PROJECTED COST PER DAY FY2020		\$271.32

***O2 IS AN ADDITIONAL CHARGE**

# beds	Quadrant	HOSPITAL	NO. OF BEDS	SEMI-PRIVATE	ICU/CCU
0-25	2	Aspen Mountain Medical Center	16	\$1,200.00	
51-100	3	Campbell County Memorial Hospital	90	\$1,785.00	\$5,069.50
26-50	4	Carbon County Memorial Hospital	25	\$2,910.07	\$4,169.25
101-235	4	Cheyenne Regional Medical Center	222	\$1,601.50	\$3,914.46
0-25	4	Community Hospital (Torrington)	25	\$1,703.00	\$2,285.00
0-25	4	Converse County Memorial Hospital	25	\$1,841.00	\$3,769.00
0-25	3	Crook County Hospital	16	\$2,329.00	
0-25	4	Elkhorn Valley Rehab	41	\$1,000.00	
26-50	2	Evanston Regional Hospital	42	\$2,282.85	\$4,802.35
0-25	1	Hot Springs County Memorial Hospital	25	\$1,734.00	\$2,515.00
51-100	4	Iverson Memorial Hospital	99	\$1,364.00	\$2,624.00
0-25	3	Johnson County Healthcare Center	25	\$1,549.00	\$3,749.00
0-25	4	Mountain View Regional Hospital	23	\$1,720.00	\$2,470.00
0-25	1	North Big Horn County Hospital	15	\$1,752.00	\$4,524.00
0-25	4	Platte County Memorial Hospital	25	\$1,703.00	\$2,285.00
0-25	1	Powell Valley Health Care	25	\$1,822.00	\$5,963.00
101-220	2	Riverton Memorial Hospital	159	\$2,560.67	\$5,819.38
51-100	3	Sheridan County Memorial Hospital	88	\$1,685.00	\$5,707.00
0-25	1	South Big Horn County Hospital	10	\$1,570.50	
0-25	2	South Lincoln Hospital District	16	\$1,627.50	\$1,775.60
26-50	1	St. John's Medical Center	48	\$1,400.00	\$4,430.00
0-25	2	Star Valley Medical Center	22	\$1,738.25	\$3,001.75
0-25	4	Summit Medical Center	16	\$1,200.00	
51-100	2	Sweetwater County Memorial Hospital	99	\$1,837.00	\$4,561.00
0-25	1	Washakie Medical Center	18	\$1,553.00	\$3,664.00
0-25	1	West Park Hospital	25	\$1,615.00	\$4,435.00
0-25	3	Weston County Memorial Hospital	21	\$1,400.00	\$1,800.00
101-235	4	Wyoming Medical Center	235	\$1,540.00	\$3,740.00
TOTAL AVERAGE				\$1,715.12	\$3,785.80
1/2 of Semi Private RR for SC				\$857.56	

**JOHNSON COUNTY HEALTHCARE CENTER
FTE ANALYSIS
FY2020 BUDGET**

	FTE'S YTD ACTUAL FY2018	FTE'S YTD ACTUAL FY2019	FTE'S BUDGET FY2020	VAR FY2020 TO FY2019
NURSING SERVICE:				
DON	1.0	1.0	1.0	0.0
RN'S	16.3	15.3	15.3	0.0
ER-PA/PHYS	1.4	1.5	1.5	0.0
EMT'S	0.1	0.5	0.0	-0.5
LPN'S	0.3	1.8	0.0	-1.8
AIDES	4.3	2.4	2.7	0.3
CS TECH / OR TECH/HSKP	5.3	5.7	6.2	0.5
IV THERAPY	0.0	0.1	0.1	0.0
SECRETARY	0.5	0.0	0.0	0.0
TOTAL	29.3	28.3	26.8	1.5
HOSPICE:				
RN	2.1	2.2	2.0	-0.2
AIDES	0.1	0.1	1.8	1.6
CLERICAL	0.4	0.4	0.5	0.1
CARE CENTER:				
DON	1.0	1.0	1.0	0.0
RN	7.7	7.4	7.0	-0.4
LPN'S	4.2	4.4	3.9	-0.6
SOCIAL WORKER	1.0	1.0	1.0	0.0
CLERICAL	1.1	1.1	1.0	-0.1
AIDES	23.3	23.1	21.7	-1.4
MEDICATION AIDES	2.0	2.0	2.0	0.0
ACTIVITIES/REHAB/OT	5.2	5.0	4.3	-0.7
TOTAL	45.6	45.2	41.8	3.3
PULMONARY/CARD.REHAB	0.3	1.1	1.4	0.3
COMM. WELLNESS	0.0	0.0	0.0	0.0
LABORATORY	4.9	5.2	4.8	-0.4
RADIOLOGY TECHNICIANS	4.4	4.3	4.0	-0.3
ASST TECH/CLERICAL	1.0	1.1	1.0	-0.1
PHARMACIST	1.1	1.3	1.2	-0.1
PHARMACY TECH	1.7	1.6	1.6	0.0
ANESTHESIOLOGY	2.0	2.0	2.0	0.0
PHYSICAL THERAPY THERAPIST	4.1	4.3	3.8	-0.5
ASSISTANT	1.0	1.0	1.0	0.0
CLERICAL	1.0	1.0	1.0	0.0
OCCUP THERAPY ASST. OT	0.9	1.1	1.0	-0.1
	0.0	0.5	0.8	0.3

**JOHNSON COUNTY HEALTHCARE CENTER
FTE ANALYSIS
FY2020 BUDGET**

	FTE'S YTD ACTUAL FY2018	FTE'S YTD ACTUAL FY2019	FTE'S BUDGET FY2020	VAR FY2020 TO FY2019
	-----	-----	-----	-----
HOME HEALTH				
RN'S	1.9	2.0	2.0	0.0
AIDE'S	3.8	3.4	1.8	-1.7
OCCUP.THERAPIST	0.1	0.2	0.2	0.0
CLERICAL	0.5	0.4	0.5	0.1
PHYSICAL THERAPIST	0.7	0.6	1.0	0.4
SOCIAL SERVICES				
DIRECTOR	1.0	1.0	1.0	0.0
CLINICAL NUTRITION/EDUC	1.3	0.6	0.6	0.0
MEDICAL RECORDS				
DIRECTOR	1.0	1.2	1.0	-0.2
CODERS/CLERICAL	2.8	2.7	2.8	0.1
MAINTENANCE				
MANAGER	1.0	1.0	1.0	0.0
MECHANICS	3.1	3.1	3.0	-0.1
SUMMER HELP	0.0	0.0	0.0	0.0
MATERIALS MGT				
MANAGER	1.0	1.0	1.0	0.0
ASSISTANT	1.0	1.0	1.0	0.0
IT	1.5	2.0	2.0	0.0
HOUSEKEEPING				
MANAGER	0.6	0.5	0.5	0.0
HOUSEKEEPERS	12.0	11.6	10.3	-1.3
LAUNDRY & LINEN				
MANAGER	0.5	0.6	0.5	-0.1
LAUNDRY WORKER	5.1	5.0	5.5	0.5
DIETARY				
MANAGER	1.1	1.1	1.0	-0.1
COOK'S & AIDES	11.3	10.9	11.0	0.1
BUSINESS OFFICE				
MANAGER	1.0	1.0	1.0	0.0
COLLECTIONS MANAGER	1.0	1.0	1.0	0.0
CASHIER/CLERICAL/INSUR	5.1	6.3	8.4	2.1
ADMIN & GENERAL				
ADMINISTRATOR	1.0	1.0	1.0	0.0
HR MANAGER	1.0	1.0	1.0	0.0
AP CLERK	0.0	0.3	0.4	0.1
MARKETING	0.7	0.7	0.5	-0.2
ADMINISTRATIVE ASST	1.0	1.0	1.0	0.0
DIRECTOR OF ADMINISTRAT	1.0	1.0	1.0	0.0

**JOHNSON COUNTY HEALTHCARE CENTER
FTE ANALYSIS
FY2020 BUDGGET**

	FTE'S YTD ACTUAL FY2018	FTE'S YTD ACTUAL FY2019	FTE'S BUDGET FY2020	VAR FY2020 TO FY2019
VOLUNTEER COORDINATOR	0.0	0.2	0.4	0.2
INFECTION PREVENTIONSIT	0.0	0.7	0.5	-0.2
CLINIC				
PHYSICIAN	7.8	7.0	7.0	0.0
PA / NP	1.5	1.5	1.5	0.0
CLINIC MANAGER	0.8	0.9	0.9	0.0
RN'S	4.6	4.7	5.0	0.3
LPN'S	2.5	2.5	2.6	0.1
VISITING SPECIALISTS	0.0	0.2	0.0	-0.2
OFFICE	7.6	8.0	8.0	0.0
KAYCEE CLINIC	0.7	0.8	0.9	0.1
	<u>25.5</u>	<u>25.6</u>	<u>25.9</u>	<u>-0.3</u>
TOTAL	188.4	190.3	186.2	-4.1

JOHNSON COUNTY HEALTHCARE CENTER

SALARY VARIANCE ANALYSIS - FY2020 BUDGET

	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 BUDGET	VARIANCE
NURSING SERVICE	\$1,697,231	\$1,541,083	\$1,532,626	\$1,480,858	\$51,768
AHCC	2,109,643	1,958,284	1,982,271	1,898,700	\$83,571
HEMOCARE	474,110	490,804	466,498	457,420	\$9,078
CARDIOPULMONARY	128	20,752	68,578	87,328	(\$18,750)
ER PHYSICIANS	841,012	838,245	952,548	1,118,733	(\$166,185)
LAB	343,454	356,872	369,469	366,273	\$3,196
RADIOLOGY	430,271	383,545	382,694	395,960	(\$13,266)
PHARMACY	232,492	238,116	244,919	219,892	\$25,026
ANESTHESIOLOGY	442,306	446,420	478,837	453,112	\$25,725
PT/OT	471,692	542,524	556,743	553,320	\$3,423
SOCIAL SERVICES	64,025	65,322	66,109	67,633	(\$1,524)
CLINICAL NUTRITION	0	88,280	41,702	47,315	(\$5,613)
HEALTH INFORMATION	180,714	191,037	207,675	194,285	\$13,390
MAINTENANCE	184,045	187,284	187,593	192,391	(\$4,797)
IT	72,376	65,480	108,611	109,396	(\$785)
MATERIALS MGT	59,452	59,787	62,583	63,733	(\$1,150)
HOUSEKEEPING	356,702	346,251	339,286	295,367	\$43,919
LAUNDRY	160,399	167,918	164,766	169,489	(\$4,722)
DIETARY	388,607	355,804	348,525	353,349	(\$4,824)
BUSINESS OFFICE	234,282	261,831	298,826	355,465	(\$56,640)
ADMINISTRATION	512,537	503,578	563,061	494,134	\$68,927
FMC	716,439	776,793	812,980	841,167	(\$28,187)
KAYCEE CLINIC	54,173	70,789	74,500	82,663	(\$8,163)
EMP. HEALTH/INFECTION PREV.	0	0	2,057	28,501	(\$26,444)
JCHC VOLUNTEER SERVICES	0	0	712	15,001	(\$14,289)
DR. GONZALEZ	204,536	109,468	117,435	151,459	(\$34,024)
DR. KIRVEN	15,814	1,034	1,916	2,634	(\$718)
DR. YARLOTT	45,214	37,071	57,536	20,000	\$37,536
DR. RICE	197,228	175,291	154,941	230,401	(\$75,460)
DR. RUBY	652,143	617,857	711,429	715,057	(\$3,628)
DR. DARNELL	156,074	165,997	167,059	191,108	(\$24,049)
T. DARNELL	58,033	56,163	58,709	53,924	\$4,785
C. PUTENTE	59,486	61,592	62,889	63,738	(\$849)
DR. MULLEN	288,147	124,197	155,218	186,201	(\$30,983)
DR. LUDWIG	129,985	112,206	108,535	120,621	(\$12,086)
DR. WILLIAMS	25,000	175,433	169,246	158,441	\$10,805
DR. MARINO	0	0	9,073	14,600	(\$5,527)
TOTAL	<u>\$11,857,752</u>	<u>\$11,593,108</u>	<u>\$12,088,152</u>	<u>\$12,249,668</u>	<u>(\$161,516)</u>
PHYSICIANS VARIANCE	<u>\$2,672,673</u>	<u>\$2,474,554</u>	<u>\$2,726,533</u>	<u>\$3,026,917</u>	<u>(\$300,384)</u>
NON PHYSICIANS VAR	\$9,242,209	\$9,118,554	\$9,361,619	\$9,222,751	\$138,868
NON PHYS % INCREASE					

**JOHNSON COUNTY HEALTHCARE CENTER
FY2020 BUDGET**

FY2020 CAPITAL BUDGET:

DESCRIPTION	DEPART	Priority	BUDGET	
Pharmacy Remodel for USP 800	Pharmacy	High	\$ 250,000	*Placeholder - Final amount to be determined
Sterile Compound Hoods	Pharmacy	High	\$ 20,000	
CPSI Server on SAN	IT	High	\$ 10,547	
Server Operating System Upgrade	IT	High	\$ 5,600	
20 - Laptop Replacements	IT	Medium	\$ 13,000	
Pro Press Tool & Jaws	Maint.	Low	\$ 5,545	
Medical Air Compressor	Maint.	Medium	\$ 36,705	
Arterial Blood Gas Analyzer	Lab	Medium	\$ 6,400	
Anesthesia Machines	Anesthesiology	Medium	\$ 91,700	
Emergency Power	Laundry	High	\$ 5,440	
Parking Lot Seal/Coat	Maint.	Medium	\$ 15,836	*this project was in FY19 capital budget, due to weather it hasn't been completed yet

YTD Budget Total **460,773**

*Anesthesia Machines will be purchased with Donation Funds **91,700**

Total 369,073

JOHNSON COUNTY HEALTHCARE CENTER

**CASH FLOW PROJECTION
FY2020 BUDGET**

	FY2018 AS OF 06/30/18 CASH POSITION -----	FY2019 AS OF 06/30/19 CASH POSITION -----	FY2020 BUDGET TOTAL CASH POSITION -----
CASH BALANCE AS OF 06/30/19	\$ 5,332,880	\$ 3,622,176	\$ 3,622,176
NET LOSS FROM OPER	(1,982,060)	(3,534,166)	(2,424,079)
PLUS: DEPRECIATION EXP	1,922,349	1,783,710	1,907,123
MINUS: CAPITAL EXPENDITURES	253,832	304,576	190,773
PLUS: NON-OPERATING REVENUE	1,581,597	1,797,218	1,721,032
MINUS: BUILDING PROJECT EXPENDITURES	-	47,631	270,000
MINUS: LOAN REPAYMENT	535,000	170,000	170,000
NET CASH FLOW	733,054	(475,445)	573,303
PROJECTED CASH BALANCE	\$ 6,065,934	\$ 3,146,731	\$ 4,195,479
Donations/Health Insurance/AHCC	\$ (909,900)	\$ (896,593)	\$ (790,788)
Unrestricted Funds Balance	\$ 5,156,034	\$ 2,250,138	\$ 3,404,691

JOHNSON COUNTY HOSPITAL DISTRICT

	COUNTY VALUATION			
			TOTAL	
	VALUATION	3 MILLS	TAX	
			REVENUE	OTHER TAX REFUNDS
FY2003	\$102,180,366	\$306,541	\$370,681	\$64,140
FY2004	\$111,195,527	\$333,587	\$407,494	\$73,907
FY2005	\$155,186,606	\$465,560	\$518,674	\$53,114
FY2006	\$210,600,217	\$631,801	\$743,664	\$111,863
FY2007	\$446,981,976	\$1,340,946	\$1,427,827	\$86,881
FY2008	\$696,059,818	\$2,088,179	\$2,161,579	\$73,400
FY2009	\$948,638,902	\$2,845,917	\$2,912,145	\$66,228
FY2010	\$1,824,803,696	\$5,474,411	\$5,599,594	\$125,183
FY2011	\$1,133,099,323	\$3,399,298	\$3,806,275	\$406,977
FY2012	\$1,294,633,470	\$3,883,900	\$4,036,764	\$152,864
FY2013	\$1,095,175,553	\$3,285,527	\$3,445,192	\$159,665
FY2014	\$784,610,330	\$2,353,831	\$2,642,922	\$289,091
FY2015	\$857,654,269	\$2,572,963	\$2,649,095	\$76,132
FY2016	\$879,337,050	\$2,638,011	\$2,741,565	\$103,554
FY2017	\$514,811,186	\$1,544,434	\$1,604,434	\$60,000
FY2018	\$405,000,000	\$1,215,000	\$1,248,915	\$60,000 (\$26,085)
FY2019	\$414,000,000	\$1,242,000	\$1,258,550	\$60,000 (\$43,450)
FY2020	\$320,400,000	\$961,200	\$1,081,200	\$120,000