

Johnson County Hospital District

BOARD MINUTES

March 31, 2021

The Board of Trustees of Johnson County Hospital District met for its March Board Meeting on Wednesday March 31, 2021 at 6:12 P.M. in the Lake Angeline Conference Room. The following members were present:

Mark Schueler, M.D., President
Cristy Kinghorn, Secretary
Tom Holt, Board Member
Tom Berry, DVM, Board Member

Those Absent:

Alecia Kozisek, Board Member

Others Present:

Sean McCallister – CEO
Becky Rodriguez – Administration
Crystal Smith – Family Medical Center Director
Dr. Ludwig
Dr. Rinker
Mary Litzel – JCHC DON
Laurie Hansen – Director of Administration
Brenda Gorm – AHCC DON
Jennifer Burden – Marketing
Alex Hargrave – Buffalo Bulletin
Aaron Palmer – Big Horn Mountain Radio

Dr. Schueler called the meeting to order. Tom Hold made a motion to approve the minutes from the February 24, 2021 board meeting. Cristy Kinghorn seconded the motion. All members voted in favor of the motion.

Dr. Schueler introduced Dr. Rinker to the board and welcomed her to JCHC.

Dr. Ludwig, Chief of Staff, reported that the Medical Staff are doing well. He stated that COVID numbers continue to drop and visitation is opening back up in AHCC. Stats are improving across the facility and the hospitalist program continues to be a positive addition.

Crystal Smith, RN, informed the board that February clinic numbers were still down but March is looking better. She has made changes that seem to be making a difference and improving volume. The new physician staffing and compensation model is successful and Dr. Rinker is a great addition to the team. The clinic received more doses of the COVID

vaccine and dispensed them all. An additional shipment is expected soon, so the clinic plans to continue to administer as many vaccines as possible.

Laurie Hansen, RN, briefly discussed the results of the current Key Quality Indicators Summary. She informed the board about an antibiotic issue at AHCC and reviewed procedures that will prevent it in the future.

Brenda Gorm, RN, reported AHCC's census is 38 and updated the Board on staffing challenges. Everyone is excited that visitation is opening back up.

Kristina Duarte, RN, provided a quick update on the infection prevention status as COVID continues to slow down and number further decrease locally.

Mary Litzel, RN, reported that turnover exists in acute care staffing, but things are stable overall. OB cases are steady and gradually rising.

There were no credentialing files to approve for the month.

Sean McCallister informed the board that JCHC recently received nearly \$600K from SLIB in final remaining reimbursement for COVID-19 projects. Sean recognized various people, including the Wyoming Hospital Association, Governor's Office, SLIB staff and local politicians for advocating for us.

Sean stated that the new radiologist contracts are executed, so JCHC now directly employs the two Sheridan radiologists. As a result, JCHC will save significant money annually.

Sean stated that the D&O insurance premium is increasing, but not as much as anticipated.

Sean said he and JCHC team members are participating in two Cerner Electronic Medical Record demos during April – one at Sheridan Memorial Hospital and one at Beartooth Billings Clinic in Red Lodge, MT.

Dr. Schueler and Tom Holt signed up to participate in an online board training program. Tom Holt said he felt it was valuable. He mentioned that the training helped him realize the importance of the hospital medical staff credentialing process.

Sean informed the board that Wyoming politicians failed to pass Medicaid expansion again despite significant momentum this year. Discussion ensued regarding how JCHC and the local community would benefit from Medicaid expansion.

Sean stated that Jennifer Burden, Marketing Manager, will present JCHC's new marketing plan at the April board meeting. Additionally, Sean would like to address strategic planning in the near future to ensure JCHC continues to progress and move forward.

Becky Rodriguez and Sean McCallister presented the Board with February 2021 month-end and year-to-date financial performance results.

Kristina Duarte, RN, presented info on an out-of-cycle capital request for an employee health software product. Benefits include enhanced efficiency, regulatory compliance, safety and employee convenience. The purchase meets federal COVID stimulus funding criteria because the software will enable JCHC to better track and report COVID vaccinations. Total cost is \$57,325 and covers the software acquisition and monthly fees for the next three years. Implementation will occur prior to the June 30, 2021 federal stimulus deadline. After further discussion, Tom Holt made a motion to purchase the employee health software package. Tom Berry seconded the motion. All member voted in favor of the motion.

Tom Berry made a motion to go into Executive Session. Tom Holt seconded the motion. All members voted in favor of the motion.

Tom Berry made a motion to end the Executive Session at 9:26 P.M. Tom Holt seconded the motion. All members voted in favor of the motion.

Tom Holt made a motion to adjourn the regular Board meeting. Cristy Kinghorn seconded the motion. All members voted in favor of the motion. The meeting was adjourned at 9:26 P.M.

Respectfully submitted,

Cristy Kinghorn, Secretary

	March	Budget	Variance	YTD	Budget	Variance
Gross Patient Revenue	2,427,090	2,611,120	(184,030)	22,643,042	22,923,294	(280,252)
Other Op Revenue	596,411	140,279	456,132	3,514,690	363,827	3,150,863
Deductions	(767,365)	(764,211)	(3,154)	(6,695,327)	(7,931,666)	1,236,339
	\$2,256,136	\$1,987,188	\$268,949	\$19,462,406	\$15,355,455	\$4,106,950
Expenses	(1,974,992)	(2,077,791)	102,799	(18,823,320)	(17,161,103)	(1,662,217)
Operating Gain/Loss	\$281,145	(\$90,603)	\$371,748	\$639,086	(\$1,805,648)	\$2,444,733
Non-Operating Revenue	150,708	182,295	(31,588)	2,173,803	1,636,833	536,970
Net Gain/Loss	\$431,853	\$91,692	\$340,160	\$2,812,889	(\$168,815)	\$2,981,703

Other OP Revenue

*Remaining \$593,762 was received in March

AVERAGE # PT. PER DAY	July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Mar Budget	YTD	YTD Budget	Variance
ACUTE CARE	1.5	1.6	2.0	3.4	2.9	4.5	2.2	2.4	1.2	2.2	2.4	2.0	0.4
ICU	0.2	0.2	0.2	0.0	0.3	0.3	0.4	0.6	0.5	0.1	0.3	0.3	0.0
SWING BED	2.3	2.5	2.0	3.5	2.6	2.9	4.6	2.0	2.6	0.8	2.8	3.0	-0.2
HOSPICE	0.3	0.6	0.0	0.3	0.1	0.1	0.2	0.2	0.0	0.2	0.2	0.3	-0.1
TOTAL HOSPITAL	4.3	4.9	4.2	7.2	5.9	7.8	7.4	5.2	4.3	3.3	5.7	5.6	0.1
CARE CENTER	39.2	39.9	38.5	37.6	38.7	39.1	38.8	38.6	38.5	42.5	38.9	42.5	-3.6

STATISTICS BY DEPARTMENT

	July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Mar Budget	YTD	YTD Budget	Variance
DELIVERIES	5	5	5	5	5	2	6	2	4	3	39	31	8
OPERATING ROOM	21	15	14	17	10	15	21	15	18	10	146	115	31
SCOPE PROCEDURES	52	34	35	46	26	29	30	47	31	31	330	299	31
ER	273	265	248	213	189	203	181	180	178	177	1,930	2,207	-277
EKG	52	59	70	68	45	43	48	51	73	31	509	479	30
RADIOLOGY	510	470	466	509	417	501	464	409	451	326	4,197	4,137	60
PHY/OCC THERAPY	960	1,109	1,014	1,042	609	887	1,022	931	1,113	993	8,687	11,076	-2389
MINUTES- ANESTHESIA	3,079	2,156	2,239	3,107	1,807	1,772	3,898	1,955	2,188	1,635	22,201	20,103	2098
CLINIC VISITS	1,218	975	1,418	1,667	1,376	1,117	1,120	1,065	1,267	1,239	11,223	13,131	-1908
HOSPICE TOT VISITS	57	55	0	16	23	44	35	56	44	10	330	392	-62
HOME HEALTH VISITS	317	346	315	369	277	357	260	262	285	306	2,788	2,267	521

**Johnson County Healthcare Center
Nursing Home 2021 Market Comparison**

<u>Facility</u>	<u>Semi Private</u>	<u>Private</u>
Sheridan Manor	\$ 315.00	\$ 382.00
Westveiw	\$ 303.00	\$ 373.00
Green House Living	NA	\$ 355.00
Legacy (Gillette)	NA	\$ 290.00
AHCC		\$ 283.00
Price Increase	3%	\$ 292.00
	4%	\$ 295.00
	5%	\$ 297.00

*Proposed increase to \$297.00 per day

FY2020 Cost Per Resident Per Day	\$ 315.39
Current Medicaid Rate	\$ 189.78

Current Resident Mix as of April 21, 2021

Medicaid	28	(74%)
Private Pay	10	(26%)
Total	38	

Johnson County Healthcare Center

FY2022 Budget Schedule

Department budget meetings	April 14 – April 21
Board approve AHCC price increase	April 28 (Implement July 1)
Prepare preliminary budget	May 8 - 24
Present preliminary budget to Board Board approve mill levy request	May 26
Mill levy request due to Commissioners	June 1
Budget due to Commissioners	June 1
Budget meeting with Commissioners	June
Refine preliminary budget	June 13 - 21
Advertise public budget hearings	1 week prior to July Board Meeting
Board Approve JCHC operating & capital budget for FY22 & FY20 pension contribution	June 30
Commissioners approve mill levy requests	July
Board approve final FY22 budget	July 14
Public budget hearing	July 14

